



Institute of Corporate Directors

presents this

Certificate of Participation

to

Roberto Z. Zozobrado

Philippine Retirement Authority

for having completed the
Corporate Governance Orientation Program
for Government-Owned and
Controlled Corporations

held on

August 12, 2025 | 8:00 AM - 12:00 PM

August 13, 2025 | 8:00 AM - 12:00 PM

through Zoom Meetings

A handwritten signature in black ink that reads 'Catherine Denise Jalandoni'.

Ms. Catherine Denise Jalandoni
Executive Director